



MACAU UNIVERSITY OF SCIENCE AND TECHNOLOGY



合辦機構

持續教育學院

School of Continuing Studies <u>Improving Sales Productivity through Sales Leadership</u> <u>(提升銷售績效的銷售領導力)</u>

Course Introduction 課程簡介

Sales leadership, a term synonymous with delivering maximum sales results through effective sales management and improvement in selling skills with demonstrated performance in sales productivity, the top line (revenue) and the bottom line (profit).

Sales and Business Managers today must think in transformational terms. They must have the ability to envisage market potential in changing times, translate that vision into reality through knowledge management, setting an overall direction and working with the sales teams to empower them to deliver their best using Key Performance Indicators (KPI), scorecards and a sales management system to provide fact based review and feedback. Continuous learning, the ability to stay ahead of current thinking, and a willingness to take and manage risks are all leadership functions we have come to expect from all sales and business managers. Together these factors help the sales organization improve its productivity so that it continues to excel. Remember, the best organization wins. The fittest survives.

Course Outline課程大綱

Planning, Organising and Supporting the Sales Team

- Use Sales Management Tools to Provide Data and Information
- Make the Sales Process Accessible and Convenient
- Maximise Sales Resource to Optimise Productivity through Territory and Time Management
- Leverage Sales Knowledge and Build Sales Capability
- Provide Administrative Back-up and Internal Customer Service

How to Review, Evaluate and Improve on Sales Performance

- Analyse Sales Information to Determine Variances
- Meaning Behind the Numbers
- How to Narrow the Variance

Motivating the Sales Team

- Self-fulfilling Prophecy –Positivism Breeds Positive Results
- Identify What Makes the Sales Team Tick
- Coaching and Guiding the Sales Team to Realise Its Full Potential
- Rewards and Recognition



Learning Objectives 教學目標

By the end of the workshop, participants will be able to:

■ Identify barriers to sales productivity

• Craft solutions to minimise barriers and improve sales management

• Empower, coach and motivate the sales teams to deliver their best

Target Audience 對象 Sales Managers, Business Managers, Sales Supervisors and Sales Professionals; 銷售經理,銷售主管及銷售專才。

Instructor 導師簡介

Weelan HO 何慧蘭 小姐 Principal and Director of PGA Consulting Limited Director of Ascent Global Services Pty Ltd (Australia) Accredited Myers-Briggs Facilitator Certified Trainer

About Weelan Ho

Weelan graduated from the University of London with BSc (Econ), and a Master degree in Business Analysis with the University of Lancaster in England. She has always worked internationally, bringing with her 20+years of experience helping clients improve organisational productivity, efficiency, quality, service and bottom-line results through consulting,



training, coaching and organisation development

Weelan works closely with all levels of management as they are the pillars of the organisation. Her in-depth knowledge of operations, processes, human performance, and behaviours makes her uniquely suitable to be a good coach and effective facilitator.

Currently, as the Principal for PGA Consulting Limited, she works with a variety of clients including multinationals, SMEs, family-owned enterprises (FOE) across Asia Pacific in multiple industries, as well as collaborating with institutes such as the Hong Kong Management Association, in addition to conducting open training programs for PGA Consulting Limited.

Weelan writes articles relating to leadership, change management, talent management, customer service, learning and personal development that are published in T/Dialogue and E-news for the Hong Kong Institute of Accredited Accounting Technicians (HKIAAT). She reads, writes and speaks a few languages including English, Cantonese, Putonghua and the Malay Language in addition to speaking other Chinese dialects.

Medium of Instruction 授課語言English and Supplemented with Cantonese and Putonghua depending on the
needs, requirements and preference of the participants. Course material will be
in English unless specifically requested for customized in-house training.英文輔以中文及普通話教學; 視乎學員或課程的需要。而教材將採用英文教學; 內部培訓要求除外。

Venue 上課地點 Alameda Dr. Carlos D Assumpção 335-341, Hotline Centre, 10/F, Macau 澳門新口岸宋玉生廣場 335-341 號獲多利中心 10 樓

Course date & time上課日期

26 Aug, 2013	Mon 09:30 to 18:00	(Total hrs: 7.5)	

Tuition Fee 課程費用 MOP 2,200

Class Size 收生名額 15 people

All fees are non-refundable and non-transferable. (The school has full right to withdraw any course anytime). Therefore, student is advised to consider carefully about the course time and personal situations before application. 所有費用一經繳交,恕不退還或轉讓(本院取消開辦該課程除外)。因此,報讀者於報名前,請考慮清楚上課時間及視乎個人具體情況而決定報讀與否。

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Website: http://www.must.edu.mo/scs-tw/admission/diploma-certificate-programs/news

The School of Continuing Studies develops life-long learning opportunities. Should you wish to receive information on our programs / courses, please send us an email (to <u>scs@must.edu.mo</u>) stating your email address in your email and "Join the mailing list" in the Subject line.

持續教育學院致力開拓終身學習機會,如欲收到本學院之課程資料,可發電郵至 <u>scs@must.edu.mo</u>,並提供閣下 之電郵地址,標題主旨為 "加入通知群組"。

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