



持續教育學院

School of Continuing Studies

Managerial Leadership 1 –Improving Leadership Effectiveness for Managers (經理人的領導統御1)

Course Introduction 課程簡介

Companies depend on middle management to find creative ways to work with all team members across the organisation to meet set goals and objectives in times of difficulties and adversities. Team leadership is the critical success factor, i.e. having the ability to work and lead others as well as managing one-self. The purpose of this program is to provide a basis for managers to reflect, reassess and improve their leadership effectiveness. Understanding your own leadership style, having the appropriate management beliefs, concepts, skills and techniques will help you to perform and enjoy your role a lot more. The people around you –bosses, subordinates and peers –will appreciate you a lot more too. After all, it is the quality of team leadership, more than any other single factor that determines the success or failure of an organisation.

Course Outline 課程大綱

Self-Diagnostic Assessment on Leadership Style

- Leadership Questionnaire for Self-Assessment
- Feedback on Leadership Styles
- How Appropriate is Our Underlying Beliefs in Leadership?

Improve Leadership Effectiveness

- Leadership –a Leader Match Approach
- Matching Leadership Styles in Accordance to Situations
- Demonstrate When Leaders Are at Their Best
- Enabling and Getting People to Collaborate and Work

Core Skills

- Building Leader-team member relations
- The language of leadership
- Creating Buy-in through Persuasion
- Making Implementation Works for Optimal Result



Learning Objectives 教學目標

At the end of the workshop, participants will be able to:

- Assess own underlying leadership beliefs, concepts and styles
- Understand other leadership styles and leader-team member relations
- Match your leadership style with the situation so that you are effective
- Build appropriate culture suitable for your department and your organisation
- Acquire core skills for effective leadership

Target Audience 對象 Managers and Staff Positions, Experienced Supervisors;
經理及工作人員職位，具備經驗的主管。

Instructor 導師簡介 Weelan HO 何慧蘭 小姐
Principal and Director of PGA Consulting Limited
Director of Ascent Global Services Pty Ltd (Australia)
Accredited Myers-Briggs Facilitator
Certified Trainer

About Weelan Ho

Weelan graduated from the University of London with BSc (Econ), and a Master degree in Business Analysis with the University of Lancaster in England. She has always worked internationally, bringing with her 20+years of experience helping clients improve organisational productivity, efficiency, quality, service and bottom-line results through consulting, training, coaching and organisation development

Weelan works closely with all levels of management as they are the pillars of the organisation. Her in-depth knowledge of operations, processes, human performance, and behaviours makes her uniquely suitable to be a good coach and effective facilitator.

Currently, as the Principal for PGA Consulting Limited, she works with a variety of clients including multinationals, SMEs, family-owned enterprises (FOE) across Asia Pacific in multiple industries, as well as collaborating with institutes such as the Hong Kong Management Association, in addition to conducting open training programs for PGA Consulting Limited.

Weelan writes articles relating to leadership, change management, talent management, customer service, learning and personal development that are published in T/Dialogue and E-news for the Hong Kong Institute of Accredited Accounting Technicians (HKIAAT). She reads, writes and speaks a few languages including English, Cantonese, Putonghua and the Malay Language in addition to speaking other Chinese dialects.

Medium of Instruction 授課語言

English and Supplemented with Cantonese and Putonghua depending on the needs, requirements and preference of the participants. Course material will be in English unless specifically requested for customized in-house training. 英文輔以中文及普通話教學; 視乎學員或課程的需要。而教材將採用英文教學; 內部培訓要求除外。

Venue 上課地點 Alameda Dr. Carlos D Assumpção 335-341, Hotline Centre, 10/F, Macau
澳門新口岸宋玉生廣場 335-341 號獲多利中心 10 樓

Course date & time 上課日期

9 Dec, 2013	Mon 09:30 to 18:00	(Total hrs: 7.5)
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Tuition Fee 課程費用 MOP 2,200

Class Size 收生名額 15 people

All fees are non-refundable and non-transferable. (The school has full right to withdraw any course anytime).

Therefore, student is advised to consider carefully about the course time and personal situations before application.

所有費用一經繳交，恕不退還或轉讓（本院取消開辦該課程除外）。因此，報讀者於報名前，請考慮清楚上課時間及視乎個人具體情況而決定報讀與否。

Enquiries 查詢 Tel: 8796 1999 / 8796 1998 Email: scs@must.edu.mo

Website: <http://www.must.edu.mo/scs-tw/admission/diploma-certificate-programs/news>

The School of Continuing Studies develops life-long learning opportunities. Should you wish to receive information on our programs / courses, please send us an email (to scs@must.edu.mo) stating your email address in your email and “Join the mailing list” in the Subject line.

持續教育學院致力開拓終身學習機會，如欲收到本學院之課程資料，可發電郵至 scs@must.edu.mo，並提供閣下之電郵地址，標題主旨為 “加入通知群組”。

We also offer in-house training for corporations/Government Departments/schools, tailor-made with respect to your choices of topics, time, place, and group of attendees. Please contact us for more information.

我們亦為機構/政府部門/學校等提供內部培訓，按各機構不同之要求(主題/時間/地點/對象)而訂定培訓內容。請與我們聯絡。